

Republic of the Philippines  
**ENERGY REGULATORY COMMISSION**  
San Miguel Avenue, Pasig City



**IN THE MATTER OF  
THE APPLICATION FOR THE  
APPROVAL OF THE POWER  
SUPPLY AGREEMENT (PSA)  
BETWEEN ZAMBOANGA DEL  
SUR II ELECTRIC  
COOPERATIVE, INC.  
(ZAMSURECO II) AND KING  
ENERGY GENERATION, INC.  
(KEGI), WITH PRAYER FOR  
THE ISSUANCE OF A  
PROVISIONAL AUTHORITY**

**ERC CASE NO. 2015-172 RC**

**ZAMBOANGA DEL SUR II  
ELECTRIC COOPERATIVE,  
INC. (ZAMSURECO II) and  
KING ENERGY GENERATION,  
INC. (KEGI),**

**Applicants.**

X-----X

**D O C K E T E D**  
Date: **FEB 17 2016**  
By: \_\_\_\_\_

**ORDER**

On 30 September 2015, Zamboanga del Sur II Electric Cooperative, Inc. (ZAMSURECO II) and King Energy Generation, Inc. (KEGI) filed their joint Application for approval of their Power Sales Agreement (PSA), with prayer for the issuance of provisional authority.

In support of said Application, ZAMSURECO II and KEGI alleged, among others, the following:

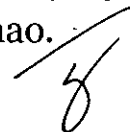
1. Applicant ZAMSURECO II is a non-stock, non-profit electric cooperative existing pursuant to law (P.D. 269), as amended, with postal address at Ipil, Zamboanga Sibugay province, where it may be served with processes of this Commission through its Board President, MR. RALPH J. ALBANO, whose authority to file this Application and represent the Applicant is authorized

by the Board of Directors of the Applicant pursuant to Board Resolution No. 072, Series of 2015. The said Board Resolution is attached as Annex "A" of the Application.

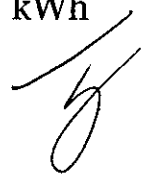
2. Joint Applicant KEGI is a domestic corporation organized and existing under the laws of the Republic of the Philippines with postal address at Misamis Oriental Power Plant (MOPP1), Brgy. San Luis, Gingoog City, and represented in the Application by its President, MR. EDGARDO L. SALVAME, whose authority to represent KEGI is embodied in Board Resolution No. 0074, Series of 2015 (attached as Annex "B" of the Application).
3. The instant Application is filed pursuant to Rule 20 (B) of the Commission's Rules of Practice and Procedure and other pertinent rules and regulations.
4. In Compliance with Rule 6 of the said Rules, ZAMSURECO II served copies of the Application together with all of its Annexes to the legislative bodies of the Provinces, Cities, and Municipalities where it principally operates. The certifications attesting receipts are attached as Annexes "C" to "C-2" of the Application.
5. It likewise caused the publication of the entire Application in Gold Star Daily, a newspaper of general circulation within ZAMSURECO II's franchise area, which is comprised of the following: Municipalities of Alicia, Buug, Diplahan, Imelda, Ipil, Kabasalan, Mabuhay, Malangas, Naga, Olutanga, Payao, Roseller T. Lim, Siay, Talusan, Titay, and Tungawan, all in the Province of Zamboanga Sibugay; Municipalities of Baliguian, Sibuco, Siocon, and Sirawai, all in the Province of Zamboanga Del Norte; Municipalities of Bayog, Kumalarang, and Lakewood, in the Province of Zamboanga Del Sur; and the district of Vitali, in the City of Zamboanga. The Affidavit of Publication and the newspaper where said Application was published are attached to the Application as Annex "D" to "D-2".

#### **STATEMENT OF FACTS**

6. **Shortage of Power Supply in the Mindanao Grid.** The Mindanao Grid has long been suffering from a deficit in its supply. The Generating capacity in the Grid is no longer sufficient to meet the power requirements of Mindanao.



7. **Power Suppliers of ZAMSURECO II.** ZAMSURECO II is heavily dependent on Hydro-powered electricity from NPC-PSALM. Its Contract for the Supply of Electric Energy (CSEE) covers a period of four (4) years from 26 December 2012 to 25 December 2016 (attached as Annexes "E" to "E-19" of the Application), the average contracted capacity of which is 6.3 MW.
  - 7.1 ZAMSURECO II also contracted 4.0 MWs with Therma Marine, Inc. (TMI), which will last from 2015 to 2018 and 10.0 MW with Therma South, Inc. (TSI), from 2015 to 2035. However, TSI is unable to deliver its contracted capacity to ZAMSURECO II due to some technical problems in its power plant. This resulted to a massive capacity deficiency of ZAMSURECO II.
  
8. **Drastic Reduction in NPC-PSALM's Supply.** PSALM also reduced its allocations to distribution utilities, further aggravating the power shortage.
  - 8.1 Recently, NPC-PSALM reduced its firm supply commitments to distribution utilities in Mindanao, including ZAMSURECO II, by about thirty percent (30%) annually. ZAMSURECO II's CSEE with NPC-PSALM will expire in December 2016, after which any allocation is uncertain.
  
9. **PSALM Certification.** PSALM certified that it has insufficient capacity to supply the additional power requirements of ZAMSURECO II beyond the contracted energy and equivalent demand in their current power supply contract. A copy of the said certification is attached as Annex "F" of the Application.
  
10. **Necessity for Long-term Power Supply.** It is necessary for a distribution utility like ZAMSURECO II to ensure that the power supply requirements within its franchise area are adequately covered by supply contracts.
  
11. Due to sustained and increasing load requirement of ZAMSURECO II, as shown in the table below, coupled with its generation constraints, it was compelled to negotiate and contract with KEGI, for a three megawatt (3.0 MW ) demand capacity with a minimum 700,000 kWh monthly contracted energy, for the first three (3) years, and two megawatts (2.0 MW) in the last two (2) years with a minimum 400,000 kWh



monthly contracted energy. This is to insure adequacy, quality and reliability of electric supply to its member-consumers within its franchise area.

12. The Capacity and Energy Demand of ZAMSURECO II for 2014 to 2024 is projected as follows (all in Megawatts hours-MWh):

<b>Year</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
Demand (MW) <sup>1</sup>	22.81	24.00	25.13	26.23	27.28
Energy required (MWh) <sup>2</sup>	94,434	99,183	103,568	108,136	112,706

<b>Year</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Demand (mW)	28.30	29.29	30.24	31.16	32.04
Energy required (mWh)	117,273	121,842	126,409	130,978	135,544

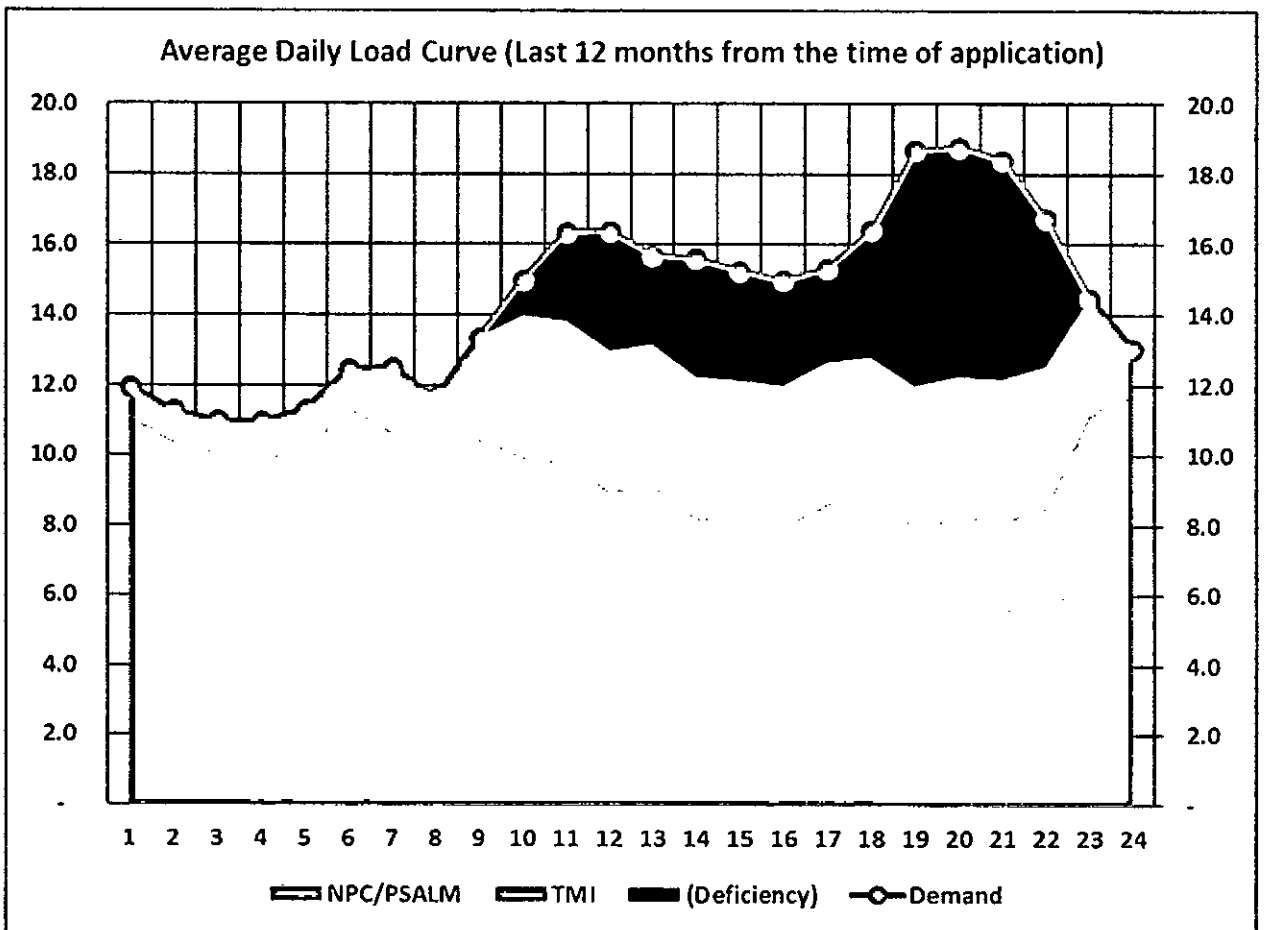
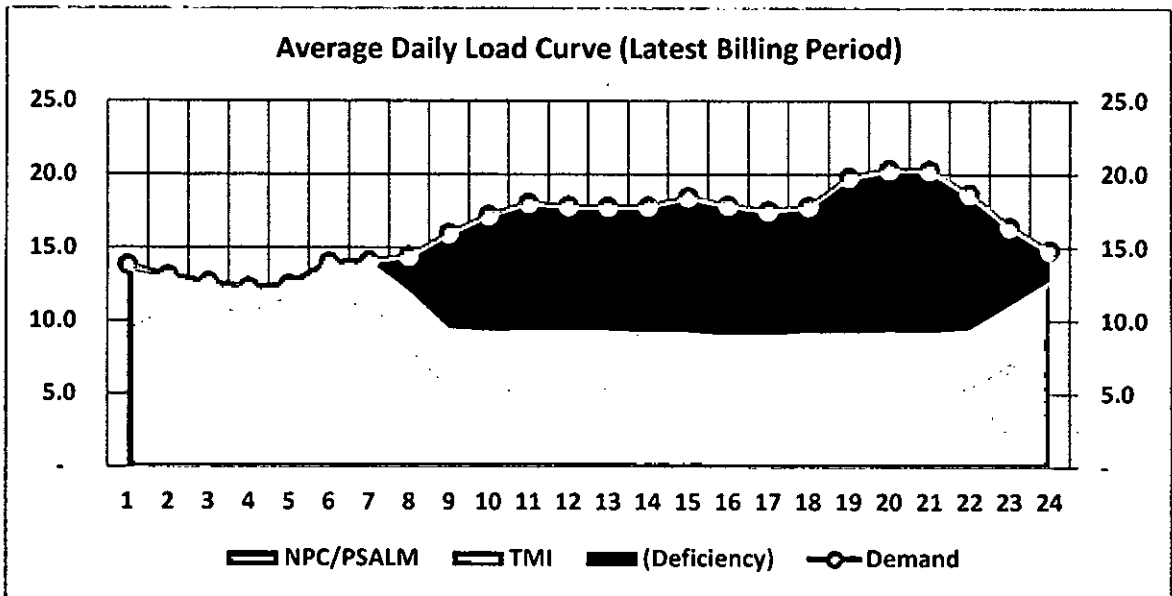
13. Based on the peak demand of ZAMSURECO II, the average shortage is 6.8 MWs in 2015, 4.4 MWs in 2016, and 7.8 MWs in 2017. Presently, the energy shortage resulted to sustained massive rotating blackouts in the franchise area of ZAMSURECO II by about 8 to 10 hours daily. Shown hereunder, in graphical form, are the average daily load curves for the latest billing and for the last twelve months, including the forecasted average daily load curve of ZAMSURECO II:

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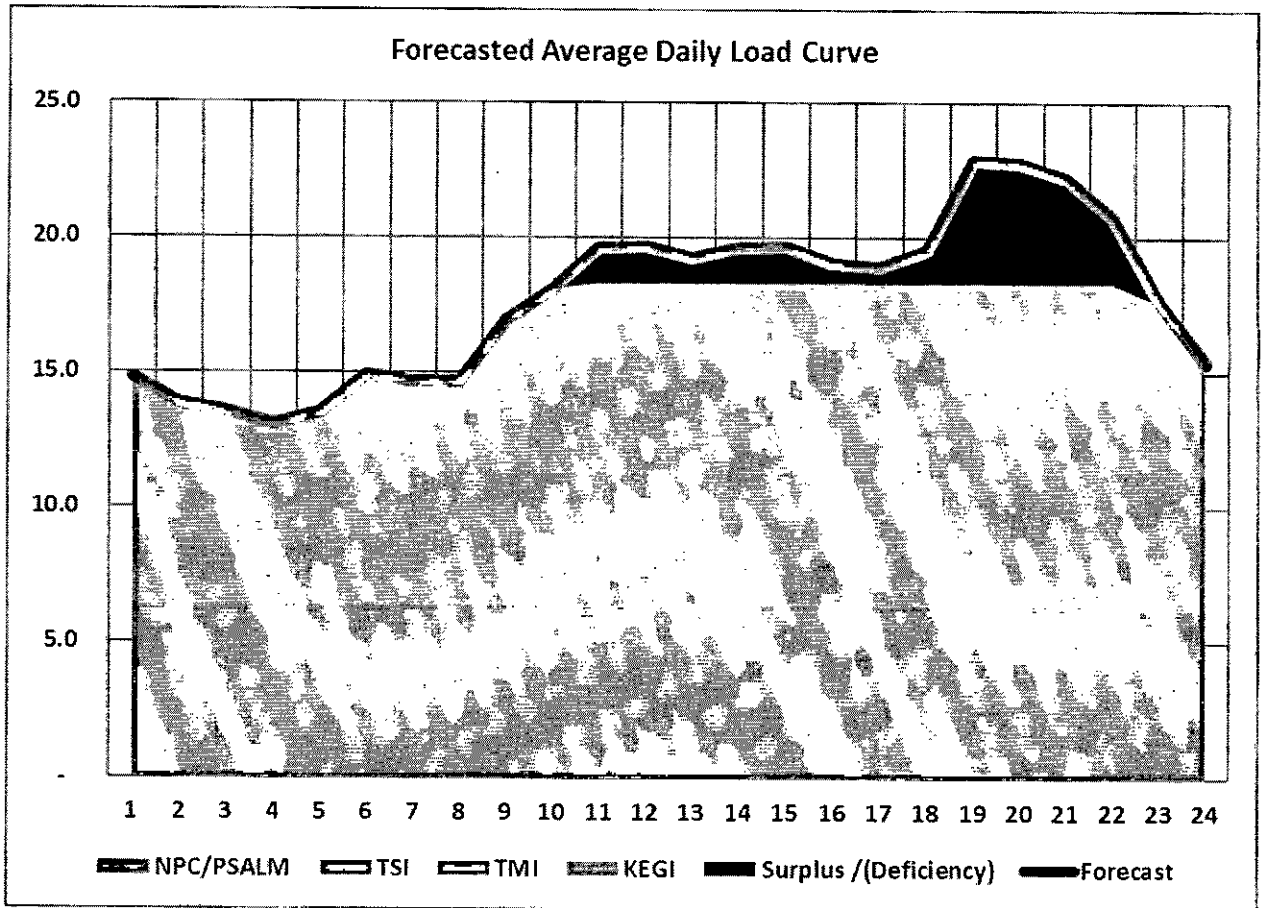
<sup>1</sup> Based on ZAMSURECO II's coincident peak demand marked as Annex "G"

<sup>2</sup> Based on ZAMSURECO II's Distribution Development Plant (DDP) marked as Annexes "H" to "H-24"





*g*



14. **Procurement Process for the selection of KEGI.** Even with the renewal of the CSEE with PSALM from 26 December 2012 to 25 December 2016, the latter unilaterally reduced the contracted capacity by about thirty percent (30%) annually as it was selling its generation assets. Due to such reduction and even with the 4.0 MWs Electricity Supply Agreement with TMI, only about seventy percent (70%) of the demand is delivered by ZAMSURECO II to its members consumers. Hence, this resulted in rotational brown-outs within its franchise area.

14.1 ZAMSURECO II has also contracted with TSI for 10 MWs, but is unable to deliver the same to ZAMSURECO II due to damage to TSI power plant. So at present, only 6.3 MWs is supplied by PSALM and 4.0 MWs by TMI. On the other hand, peak demand is about 22 MWs.

14.2 Considering the above scenario, ZAMSURECO II decided to contract with KEGI for 3.0 MW from 2015 to 2017 and 2.0 MW from 2018 to 2020 (a copy of the procurement process is attached to the Application as Annex "I").

15. KEGI will construct a new power plant to be located in Jimenez, Misamis Occidental to supply the power requirements of ZAMSURECO II with a total project cost of Php787,371,285.58,

inclusive of the civil works, electro mechanical, site development, and other related costs. A copy of the detailed project cost, which is prayed to be treated as **confidential information** pursuant to ERC's Rules of Procedure, is attached as **Annex "J"** of the Application.

16. For the **Fixed Operating and Maintenance Expenses (FOM)**, KEGI has budgeted a total annual expense of Php34,170,159.00, the details of which is attached to the Application as **Annex "K"**, which is likewise prayed to be treated as **confidential information**;
17. For the **Variable Operating and Maintenance Expenses (VOM)**, KEGI has determined that the annual variable expense is Php22,428,260.00, the details of which is attached as **Annex "L"** of the Application and is also prayed to be treated as **confidential information**.

**ABSTRACT OF THE POWER SUPPLY AGREEMENT (PSA)<sup>3</sup>  
AND OTHER RELEVANT INFORMATION**

18. **Executive Summary.** The Contract Capacity to be made available by **KEGI** to **ZAMSURECO II** shall be Three Thousand Kilowatts (3,000 kW) with Seven Hundred Thousand kilowatt hours (700,000 kWh) energy to be delivered per month. These shall be delivered in accordance with the Schedule of Contract Energy which is fixed on a daily and hourly basis for the first three (3) years and Two Thousand Kilowatts (2,000 kW) with Four Hundred Thousand kilowatt hours (400,000 kWh) for the succeeding two (2) years. The PSA provides that KEGI and ZAMSURECO II shall be excused from their respective obligation to deliver and receive energy during the occurrence of scheduled or unscheduled outages, in which case, the contract energy for the affected billing period may be adjusted pro rata or as agreed upon by the parties. KEGI has the option to supply ZAMSURECO II all or a portion of the contract energy and additional energy, if applicable, during the occurrence of scheduled or unscheduled outages, from its back-up facility and/or from third party in accordance with Sec. 2 of the PSA. For the portion of the contract energy and additional energy provided by KEGI from the Generator Set, ZAMSURECO II shall pay the Contract Energy Fee in the form of Load Curtailment Adjustment in lieu of the Capacity Fee.

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<sup>3</sup>Annex "I"



**19. Salient Features of the PSA.**

- a. Term.** The PSA shall have a contract period of five (5) years from effective date (upon signing of the Agreement), subject to automatic renewal for another five (5) years pursuant to Sec. 1.4 of the PSA. Closing Date means the time KEGI is obligated to deliver the contract capacity and contract energy to ZAMSURECO II, provided these conditions are satisfied: (1) Receipt of KEGI of a certificate executed by the corporate secretary of ZAMSURECO II adopting the resolutions (1.1) authorizing ZAMSURECO II to execute, enter into, and deliver the PSA and perform its obligation under the PSA, and (1.2) designating the person authorized to execute the PSA in behalf of ZAMSURECO II; (2) Receipt by KEGI of the security deposit pursuant to Art. 3.2 of the PSA; and (3) receipt of the ERC- approved PSA (including the Provisional Authority).
- b. Contract Energy.** KEGI shall deliver the Contract Capacity and Contract Energy at the Metering Points<sup>4</sup> at the Rates Schedule<sup>5</sup> specified under the PSA. On the other hand, to make available for delivery, the contract energy shall be based on the schedule of Contract Energy attached to the PSA.
- c. Rates Schedule.** The basic components of the Electricity Fee are as follows:

Capacity Fee (CF)	Php 1,328.00 per kW per month
Fixed Operating and Maintenance Fee (FOM)	Php 401.00 per kW per month
Variable Operating and Maintenance Fee (VOM)	Php 1.1285 per kWh
Billing Capacity	<ul style="list-style-type: none"> <li>• 3,000 kW for the first 3 years</li> <li>• 2,000 kW for the succeeding 4<sup>th</sup> and 5<sup>th</sup> years</li> </ul>
Operating Schedule	8 hours a day

<sup>4</sup>Annex "A" of the PSA

<sup>5</sup>Annex "B" of the PSA



**d. Contract Energy Fee per month**

$$\begin{aligned} \text{CEF} &= \text{FC} + \text{VC} \\ \text{FC} &= [\text{CF} + (\text{FOM} \times \text{IFf})] \times \text{BC} \\ \text{VC} &= (\text{VOM} \times \text{IFv} + \text{FL}) \times \text{ED} \end{aligned}$$

Where:

- BC = Billing Capacity in kW whichever is higher between the contracted demand in kW or actual highest demand in kW during the contracted month
- FC = Fixed charge per month in Php in kW
- VC = Variable charge per month in Php in kWh
- ED = Energy delivered in kWh
- CEF = Contract Energy Fee in Php
- VOM = Variable Operating & Maintenance Fee per month in Php in kWh
- CF = Capacity Fee in Php per month in kW
- FOM = Fixed Operating & Maintenance Fee per month in Php in kW
- IFf = Inflation factor fixed
- IFv = Inflation factor variable
- FL = Fuel and Lube oil in Php/kWh (pass through subject to heat rate schedule I of Annex "B")

**e. Inflation factor**

Inflation factor for fixed O & M

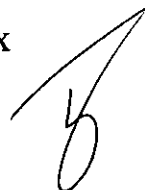
$$\text{IF (f)} = 1 (\text{P CPI m} / \text{P CPI b})$$

Inflation factor for variable O & M

$$\text{IF (v)} = 0.0222 \times (\text{P CPI m} / \text{P CPI b}) + 0.9778 \times (\text{P EX m} / \text{P EX b})$$

Where:

- P CPI m = Philippine CPI of the current billing month
- P CPI b = Philippine CPI on the effectivity month of the PSA
- P EX m = Peso to Euro exchange rate at the end of the current billing month
- P EX b = Peso to Euro exchange rate on the effectivity month of the PSA
- CPI = Consumer Price Index



**f. Computation of Fuel and Lube Oil Rate**

$$FL = HFOCR \times \text{Actual Heavy Fuel cost per liter}$$

Where:

$$\begin{aligned} HFOCR &= \text{Heavy fuel oil consumption rate in liters/kWh} \\ &= .026\text{L/kWh (based on the actual Load Factor per} \\ &\quad \text{Schedule I)} \end{aligned}$$

**g. Testing and Commissioning Fee**

Only actual fuel cost and variable Operating and Maintenance expenses

**h. Start-up Fee**

Actual cost of additional start-up and shutdown with documents (Schedule 1 of the PSA)

**i. Additional Energy Fee in excess of eight (8) running hours per day**

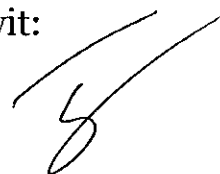
$$AEF = AC \times BC \times h + (VOM + FL) \times EE$$

Where:

$$\begin{aligned} AEF &= \text{Additional Energy Fee in Php} \\ AC &= \text{Additional cost (0.78 Php/kw/h) in excess of eight} \\ &\quad \text{(8) running hours per day} \\ BC &= \text{Billing Capacity} \\ H &= \text{Excess hours per day} \\ VOM &= \text{Variable O \& M} \\ FL &= \text{Fuel and lube oil} \\ EE &= \text{Energy delivered in excess of eight hours} \end{aligned}$$

**IMPACT ON ZAMSURECO II's OVERALL  
GENERATION RATE**

20. The determination of the generation rate impact is based on the blended generation rates of ZAMSURECO II, to wit:



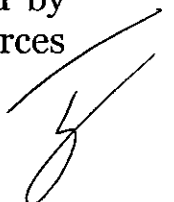
<b>Year</b>	<b>average blended Generation Rate Without KEGI</b>	<b>Generation Rate With KEGI</b>	<b>Difference Increase(Decrease)</b>
2015	4.625	5.201	0.5756
2016	5.124	5.674	0.5500
2017	5.455	5.982	0.5266
2018	5.677	6.233	0.5552
2019	5.694	6.228	0.5334

**ALLEGATIONS IN SUPPORT OF THE MOTION FOR  
ISSUANCE OF A PROVISIONAL AUTHORITY**

21. The demand for power supply of ZAMSURECO II's franchise area is steadily increasing. Further, NPC-PSALM, the supplier of the bulk of ZAMSURECO II's requirement has significantly reduced its supply commitments by about thirty percent (30%). This is aggravated by the inability of TSI to supply the 10 MWs which it had contracted with ZAMSURECO II. Due to sustained massive rotating blackouts (averaging 8 to 10 hours daily) within the franchise area of ZAMSURECO II, its management wrote two (2) letters to the Commission, seeking temporary relief allowing KEGI to immediately supply its power requirements pending the filing of the joint application.
22. The timely implementation of the subject PSA will ensure that the rotating blackouts in ZAMSURECO II's franchise area will be reduced. This will greatly benefit all its electricity consumers.
23. In view of the foregoing, joint Applicants move for the provisional approval of the instant Application pursuant to Rule 14 of the Commission's Rules of Practice and Procedure. Copy of the sworn statement/Affidavit of Merit supporting the said motion is attached to the Application as Annex "M".

**OTHER DOCUMENTS IN SUPPORT OF THE  
JOINT APPLICATION**

24. Applicants have attached the following documents in support of their Application: SEC registration of KEGI (Annex "N"), Audited Financial Statements of KEGI (Annex "O"), Business Permit (Annex "P"), Certificate of Public Convenience [COC] (Annex "Q"), Environmental Compliance Certificate issued by the Department of Environmental and Natural Resources



[DENR] (Annex "R"), Memorandum of Agreement with the Department of Energy [DOE] (Annex "S"), Local Government Endorsement (Annex "T"), and Generation Rate Computation (Annex "U").

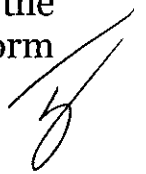
### **PRAYER**

ZAMSURECO II and KEGI pray that the Commission grants the following:

1. An Order provisionally approving the PSA subject of their Application, as the same is necessary in order that the latter can immediately dispatch the needed energy requirement of the former, in the meantime that the construction of additional capacity is in progress and pending evaluation by the Commission of the final authority on the generation rate being applied. This will insure that upon completion of the additional capacity, Applicant KEGI can sustain the delivery of the contracted energy requirement.
2. The proposed generation rate subject matter of this Application be approved as follows:
  - a. Capacity Fee (CF) equivalent to PhP 1,328.00/ kW/ month
  - b. Fixed Operating and Maintenance Fee (FOM) in the amount of PhP 401.00/ kW/ month
  - c. Variable Operating and Maintenance Fee (VOM) equivalent to PhP 1.1285/ kWh
  - d. Passed on fuel charge based on PhP 0.26 L/kWh

Finding the said Application to be sufficient in form and in substance with the required fees having been paid, the same is hereby set for hearing for the determination of compliance with jurisdictional requirements, expository presentation, pre-trial conference, and presentation of evidence on **09 March 2016 (Wednesday) at ten o'clock in the morning (10:00 A.M.) at ZAMSURECO II Main Office, Barangay Pangil, Zamboanga Sibugay.**

ZAMSURECO II and KEGI are hereby directed to cause the publication of the attached Notice of Public Hearing, at their own expense, twice (2x) for two (2) successive weeks in two (2) newspapers of general circulation in the Philippines, with the date of the last publication to be made not later than ten (10) days before the date of the scheduled initial hearing. They are also directed to inform



the consumers within ZAMSURECO II's franchise area, by any other means available and appropriate, of the filing of the Application, their reasons therefor, and of the scheduled hearing thereon.

Let copies of the Application, this Order, and the attached Notice of Public Hearing be furnished the Office of the Solicitor General (OSG), the Commission on Audit (COA) and the Committees on Energy of both Houses of Congress. They are hereby requested, if they so desire, to send their duly authorized representatives at the scheduled hearing.

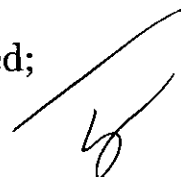
Likewise, let copies of this Order and the attached Notice of Public Hearing be furnished the Offices of the Governors of the Province of Zamboanga Sibugay, Zamboanga del Norte, and Zamboanga del Sur, and the Mayors of the Cities/Municipalities within ZAMSURECO II's franchise area for the appropriate posting thereof on their respective bulletin boards.

ZAMSURECO II and KEGI are hereby directed to furnish all those making requests therefor with copies of the Application and its attachments, subject to reimbursement of reasonable photocopying costs.

On the date of the initial hearing and pre-trial conference, ZAMSURECO II and KEGI must submit to the Commission their written Compliance with the jurisdictional requirements attaching therewith, methodically arranged and duly marked, the evidence of the actual posting and publication of the Notice of Public Hearing consisting of certifications issued to that effect, signed by the aforementioned Governors and Mayors or their duly authorized representatives, bearing the seals of their offices, and the affidavits of the Editors or Business Managers of the newspapers where said Notice of Public Hearing were published, together with the complete issues of the said newspapers, and such other proofs of compliance with the requirements of the Commission.

ZAMSURECO II and KEGI, and all interested parties are directed to submit, at least five (5) days before the date of initial hearing and pre-trial conference, their respective Pre-trial Briefs containing, among others:

- (a) A summary of admitted facts and proposed stipulation of facts;
- (b) The issues to be tried or resolved;



- (c) The documents or exhibits to be presented, stating the purposes thereof and proposed markings therefore; and
- (d) The number and names of the witnesses, with their written testimonies in an individual affidavit form, to be attached to the Pre-trial Brief.

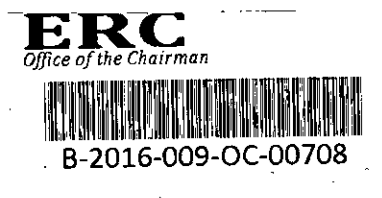
Failure of ZAMSURECO II and KEGI to submit the required Pre-trial Brief and Judicial Affidavits of their witnesses within the prescribed period shall be a ground for cancellation of the scheduled hearing, and the resetting of which shall be six (6) months from said date of cancellation.

As part of the pre-trial conference, ZAMSURECO II and KEGI must also be prepared to make an expository presentation of their Application, aided by whatever communication medium that they may deem appropriate for the purpose, in order to put in plain words and explain, for the benefit of the consumers and other concerned parties, what the Application is all about and the reasons and justifications being cited in support thereof.

**SO ORDERED.**

Pasig City, 10 February 2016.

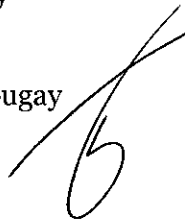
FOR AND BY AUTHORITY  
OF THE COMMISSION:



**JOSE VICENTE B. SALAZAR**  
*Chairman and CEO*

Copy furnished:

1. Atty. Eleuterio Diao IV  
Counsel for KEGI and ZAMSURECO II  
Cor. Arch Hayes Ext. and Lim Ket Kai Drive,  
Macajar, Camaman-an, Cagayan de Oro City
2. King Energy Generation, Inc. (KEGI)  
Misamis Oriental Power Plant (MOPP-1),  
Brgy. San Luis, Gingoog City, Mis. Oriental
3. Zamboanga del Sur II Electric Cooperative, Inc.  
(ZAMSURECO II)  
Brgy. Pangi, Ipil, Zamboanga Sibugay
4. Office of the Solicitor General  
134 Amorsolo Street, Legaspi Village, Makati City
5. Commission on Audit  
Commonwealth Ave., Quezon City
6. The Senate Committee on Energy  
GSIS Building, Roxas Boulevard, Pasay City
7. The Committee on Energy  
House of Representatives  
Batasan Hills, Quezon City
8. The City Mayor  
Zamboanga City
9. The Municipal Mayor  
Alicia, Zamboanga Sibugay
10. The Municipal Mayor  
Buug, Zamboanga Sibugay
11. The Municipal Mayor  
Diplahan, Zamboanga Sibugay
12. The Municipal Mayor  
Imelda, Zamboanga Sibugay
13. The Municipal Mayor  
Ipil, Zamboanga Sibugay
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Kabasalan, Zamboanga Sibugay
15. The Municipal Mayor  
Mabuhay, Zamboanga Sibugay
16. The Municipal Mayor  
Malangas, Zamboanga Sibugay
17. The Municipal Mayor  
Naga, Zamboanga Sibugay
18. The Municipal Mayor  
Olutanga, Zamboanga Sibugay



19. The Municipal Mayor  
Payao, Zamboanga Sibugay
20. The Municipal Mayor  
Roseller T. Lim, Zamboanga Sibugay
21. The Municipal Mayor  
Siay, Zamboanga Sibugay
22. The Municipal Mayor  
Talusán, Zamboanga Sibugay
23. The Municipal Mayor  
Titay, Zamboanga Sibugay
24. The Municipal Mayor  
Tungawan, Zamboanga Sibugay
25. The Municipal Mayor  
Baliguian, Zamboanga del Norte
26. The Municipal Mayor  
Sibuco, Zamboanga del Norte
27. The Municipal Mayor  
Siocon, Zamboanga del Norte
28. The Municipal Mayor  
Sirawai, Zamboanga del Norte
29. The Municipal Mayor  
Bayog, Zamboanga del Sur
30. The Municipal Mayor  
Kumalarang, Zamboanga del Sur
31. The Municipal Mayor  
Lakewood, Zamboanga del Sur
32. The Governor  
Province of Zamboanga Sibugay
33. The Governor  
Province of Zamboanga del Sur
34. The Governor  
Province of Zamboanga del Norte
35. National Grid Corporation of the Philippines (NGCP)  
Quezon Avenue corner BIR Road, Diliman, Quezon City
36. Office of the President of PCCI  
Philippine Chamber of Commerce and Industry (PCCI)  
3<sup>rd</sup> Floor, ECC Building, Sen. Gil Puyat Avenue  
Makati City